COMMUNITY SAFETY PLAN STRATEGIC PRIORITIES

9

Partnership

2017 - 2020

CONTENTS

urpose of this document	3
trategic priorities for 2017 - 2020	6
riority 1	8
riority 2	12
riority 3	16
riority 4	20
riority 5	24
riority 6	28

The Knowsley Community Safety Partnership Executive Strategy Group, in its capacity as the local statutory Community Safety Partnership (CSP), brings together the key agencies involved in crime prevention and community safety work. It includes Knowsley Council, Merseyside Police, Merseyside Fire and Rescue Service, Merseyside Community Rehabilitation Company (formerly Merseyside Probation Trust), National Probation Service, Knowsley's Health and Wellbeing Board and a range of other public, private and third sector delivery partners. Together these partners address issues associated with crime reduction and community safety.

The aim of the partnership is to ensure that everyone who lives or works in, or visits Knowsley will feel and be safe. Over the last 8 years, Knowsley has become an increasingly safe Borough in which to live and work. Since 2007 overall crime in the borough has fallen by 38%, and recorded incidents of anti-social behaviour (ASB) by 57%.

In order that we continue to successfully address issues of crime and anti-social behaviour we:

- conduct an annual Community Safety Strategic Threat Assessment to collate data and analyse the crime pattern of the borough
- listen to the views and concerns of Knowsley residents on the crime and community safety issues that matter to them
- monitor performance and delivery against our objectives

The annual Community Safety Strategic Threat Assessment is a snapshot of crime and community safety, supported by factual data from across the partnership and feedback from residents. We have used this to help us identify our strategic priorities for the period 2017 - 2020 contained within this document. The purpose of identifying our strategic priorities is to enable partners to effectively collaborate to plan and address those issues causing our communities the greatest harm.

Many of our priorities do not change substantially from year to year as they follow long term trends and whilst our strategic priorities will be established for a three year period we recognise that we may, however, need to re-focus our priorities in response to emerging or changing trends in crime and ASB, the impact of previous interventions, emerging external national or local factors, and learning gained through delivery of existing priorities. Such requirements will be identified via our annual Strategic Threat Assessment and through an annual review of this plan to ensure that work-plans and outcomes are appropriately delivered.

Early intervention and prevention runs as a cross cutting priority through the whole of this Community Safety Plan, and can be clearly identified in a number of our agreed objectives and areas for development. Examples include:

- Ensuring awareness of early intervention and prevention approaches for vulnerable victims, perpetrators and children, across all partners and beyond, to reduce demand on statutory services for high risk victims
- Promoting a collaborative approach across partner services to address priorities including identifying and implementing opportunities for improved co-location of key operational staff in order to be able to intervene earlier and offer the most appropriate support or challenge
- Review information sharing protocols to ensure and support identification of victims at a much earlier stage of identified risk
- Continued use of restorative practices to empower victims, support community resolutions and reduce levels of reoffending through confronting offenders with the impact of their behaviour
- Improving intelligence and information sharing regarding young people identified as being at risk of child sexual exploitation and organised criminal exploitation with a view to taking action quickly to prevent more significant risk of harm
- Working with wider partners such as health, environmental enforcement and licensing to share information to support violence prevention in vulnerable communities

This plan has been developed at a time of significant ongoing change to the criminal justice policy landscape and against a backdrop of severe cuts in funding associated with wider public sector reform. Many of the partnership's identified areas for development reflect the need for the Partnership to remain flexible and responsive to the scale and pace of the current Government's reform agenda in order to maintain the success we have achieved over recent years.

This plan has been further developed in collaboration and consultation with the Merseyside Office of the Police and Crime Commissioner and seeks to align our priorities with the revised Policing and Crime Plan for 2017 - 2020.



STRATEGIC PRIORITIES FOR 2017 - 2020

A summary of each Strategic Priority is provided here, with a more detailed explanation of each priority including areas for development and key objectives provided in later sections of the document.

Protecting vulnerable victims

- Continue to utilise and improve risk assessment conference approach to support vuilnerable and repeat victims
- Explore ways in which demand can be reduced on statutory services for high risk victims through continuing development of brief intervention and prevention approaches

Domestic abuse

- Utilise the Domestic Abuse Governance Group and Action Plan to ensure a joined up response to domestic abuse across Knowsley encompassing victims, perpetrators and children
- Deliver a joined up response to victims of domestic abuse to respond early and reduce risk of further victimisation

Address anti-social behaviour

including vehicle misuse

- Continue to promote restorative solutions to low level crime and ASB where appropriate
- Work with communities to improve confidence and reduce the perception of anti-social behaviour as a problem
- Recognise the impact of the antisocial use of motorised vehicles on communities and implement plans to challenge this behaviour and reduce its impact

Exploitation of children

- Continue to work collaboratively across Partners in order to safeguard children and challenge those responsible for grooming/ exploiting children
- Develop a joint intelligence profile aimed at improving knowledge of this emerging issue
- Ensure effective prevention and awareness raising of these issues across all sectors

Serious and organised crime

- Utilise the Multi-Agency Response to Threat, Harm and Risk Process to identify and tackle those responsible for committing serious and organised crime activity
- Review data and intelligence via development of a new Local Organised Crime Profile
- Improved use of CCTV and ANPR to target and prevent serious and organised crime

Supporting offenders to change their behaviour

- Continue to review and improve existing multi-agency approach to offender management and support
- Work collaboratively with the Youth Offending Service, Community Rehabilitation Company and National Probation Service to support offenders to change their behaviour

PRIORITY 1 PROTECTING VULNERABLE VICTIMS

Partners in Knowsley have developed effective practice to support our most vulnerable residents including effective use of multi-agency information sharing, risk assessment and case conferencing processes. Although our approach to addressing the needs of our most vulnerable residents is strong, partners recognise that more can be done in terms of early intervention and prevention to ensure victims do not suffer re-victimisation.

What we have done in 2016/17

Knowsley Council's Vulnerable Victims Service was launched in 2014/15 in response to the legislative and policy amendments introduced by the Anti-Social Behaviour, Crime and Policing Act 2014. Whilst continuing to meet the statutory responsibilities imposed upon partners, primarily by the Crime and Disorder Act 1998, this new Local Authority service represents a significant shift in the focus of delivery. The change aims to recognise the role of the Merseyside Police and Crime Commissioner as the commissioner of victim services, whilst also ensuring alignment with priorities emerging and being addressed by partners in Early Help/ Children's Social Care concerning early intervention and prevention of threat, harm and risk to vulnerable people and families.

In 2016/17 Knowsley Council's Vulnerable Victims Service has continued to work with partners to develop and improve the multi-agency risk assessment conference processes utilised in Knowsley and continued to raise awareness of early intervention and prevention approaches across the partnership to incorporate challenge and support for perpetrators. Best practice and learning on a pan Merseyside footprint has further led to aligned responses and offers that are replicated on a wider footprint, and this remains a priority moving forward. Key achievements on throughout 2016/17 include:

- Safer Communities Victim Support Referral Pathway has been embedded across the borough as a key area of support for vulnerable victims
- Implementation of a bespoke IT/Case Management process which has enabled improved information sharing across services including Early Help, Statutory Services and wider partners
- Review of the Safer Communities Victim Support Assessment to ensure that it is fit for purpose, reflective of needs of survivors and wider strategic priorities and enables a performance management framework to be developed
- Launch of a Risk Assessment Conference meeting workspace to support the MARAC process, enabling a more cost effective, timely and secure method of information sharing across partners to support high risk victims of domestic abuse

- Establishment of a borough wide freedom facilitators group in partnership with Family First to bring consistency within the delivery of this specialist group work providing support to domestic abuse survivors
- Development of a motion condemning all forms of hate crime within Knowsley to place on record its support in tackling and preventing all forms of hate crime; and to actively work to ensure that our public, private and voluntary sector partners jointly support our efforts in making Knowsley a safe place to live for all residents
- Review of the governance arrangements in respect of hate incidents in Knowsley, launching a new strategic meeting (Hate Incident Governance Group) and the development of a logic plan, action plan utilising the four P's, (prepare, prevent, protect, pursue), oversight of the operational meetings responding to hate crime and ensuring that stakeholders/agencies are held to account in terms of delivery

Development of a Safer Communities Hub

In 2017 Community Safety Partners will collaborate in order to facilitate the establishment of a Safer Communities Hub. The Hub will be an operational unit that will ensure a joined up approach to the identification and support of victims. This collaborative approach will encompass a range of partners including police, community rehabilitation company, social care, housing and safer communities.

Continue to develop the risk assessment process, raising awareness of early intervention and prevention approaches across the partnership

It is recognised that the voice of the victim should be an integral part of any process designed to support them, as such the Community Safety Partnership is committed to ensuring that they review processes to ensure that the voice of the victim is captured and informs service delivery in order to establish a referral pathway for victims with sustainable and appropriate interventions and support.

- Review victims pathways in order to incorporate the "victims voice"
- Reduce demand on statutory services
- Develop a process that identifies the options available to support our most vulnerable victims utilising restorative resolutions as a method of empowering victims
- Work with the Police and Crime Commissioner to develop the support offered to vulnerable victims to ensure an appropriate offer within Knowsley that is consistent with that available throughout Merseyside

PRIORITY 2 DOMESTIC ABUSE

In 2014 a health led needs assessment of domestic abuse was commissioned in recognition of the prevalence of violence and abuse in a domestic setting in Knowsley. Partners in Knowsley continue to work to address the recommendations of the needs assessment and subsequent Overview and Scrutiny review of arrangements to meet the needs of sufferers of domestic abuse in Knowsley.

What we have done in 2016/17

Significant work has been undertaken to address the risks and challenges that were highlighted in the 2015/16 strategic threat assessment and Community Safety Plan regarding Domestic Abuse. Partners have conducted a review of domestic abuse governance within the Borough and have developed and implemented a revised governance structure and accountability through the Domestic Abuse Governance Group (DAGG). Utilising the "4P's" approach (Prevent, Protect, Prepare, Pursue), the DAGG has adopted a detailed multi agency action plan and an accompanying 'Logic Model' for the programme of work, developed jointly by the Safer Communities Team in collaboration with Public Health. The new Plan and priorities were launched at a partner event and have been subject to ongoing monitoring and evaluation throughout 2016/17.

Further development work undertaken this year so far includes addressing significant increase in demand for information due to the introduction of 'Claire's Law' where the Police and partners are required to respond to the 'right to ask' about the background of a partner or partner of an immediate family member, and a 'right to know' for those individuals identified by partners as being at risk from repeat perpetrators of domestic abuse.

Continue to work with Victims and Offenders to reduce the level of repeat victims of domestic abuse and future demand on statutory services.

Previously the Partnership risk assessment conference responded solely to high risk (gold) victims of domestic abuse. This reactive response required individuals to become victims at serious risk of continued harm before the Partnership formally intervenes. This usually meant a referral to Multi Agency Risk Assessment Conference (MARAC). MARAC deals with approximately 10% of reports (using police incident data as proxy measure). This means that the vast majority of cases (approximately 90%) were offered no real intervention other than steps taken by an individual when self-referring to other providers (voluntary sector domestic abuse providers) or the occasional single agency referral. Through the development of a domestic abuse pathway open to all victims (silver and bronze), victims were offered an intervention that is solution-focused and looks to reduce the risk of repeat victimisation, escalation and future demand on statutory services.

During this period a greater degree of coordination of the Freedom Programme has been arranged. The Freedom Programme is facilitated by officers from Family First and the Safer Communities Team at three locations across the Borough. During 2016 this offer has been improved to include men and their partners.

Services to address perpetrator behaviour are also subject to continuous review and improvement and 2016/17 will see a revised and broader offer developed in conjunction with partners in Knowsley and pan Merseyside.

- Ensure that partners understand the role of the Domestic Abuse Governance Group and that there is a clear understanding across all services/agencies in respect of responsibilities and pathways
- Review support offer with a view to incorporating the "victim's voice" into outcome plans
- Develop and implement a perpetrator challenge and support offer that is fit for purpose and delivers expected outcomes relating to reductions in re-offending rates
- Review how victims, perpetrator and children's pathways can be further aligned to improve outcomes when working with family units
- Continue to review the support offer available to bronze and silver victims to ensure that this remains appropriate and fit for purpose



PRIORITY 3 ANTI-SOCIAL BEHAVIOUR (INCLUDING VEHICLE MISUSE)

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Knowsley has enjoyed considerable success in addressing issues of Anti-Social Behaviour over the last eight years, however it is recognised that whilst there have been significant reductions, the gap has not narrowed between those areas most affected and the rest of the Borough. In addition, residents continue to highlight issues associated with ASB as amongst their most pressing concerns in terms of local crime and community safety. Changes to the tools and powers associated with tackling ASB required a review of the existing partnership delivery model in 2015. The new arrangements are being continuously reviewed to ensure they remain fit for purpose.

Reductions in the number of Neighbourhood Police personnel will impact upon the ability of Merseyside Police to respond to anti-social complaints within our communities and will require aligned and improved partnership responses to issues and community concerns.

What we have done in 2016/17

Services have continued to work in partnership to respond to the needs of communities reporting concerns over anti-social behaviour utilising a preventative and early intervention approach. Activities utilising anti-social behaviour legislation continue to be used successfully in Knowsley, including 'Operation Safe Haven' which involves police taking young people involved in anti-social behaviour to Safe Havens with Family First/Stronger Families/ Social Services/ Police staff to discuss, tackle and divert these young people away from anti-social behaviour and other low-level criminality.

2016/17 has seen a rise in the number of complaints in respect of scrambler/vehicle misuse in Knowsley on highways, pathways and public open spaces. Merseyside Police have ran a dedicated operation "Brookdale" designed at identifying those engaging in this anti-social activity and utilising all available tools and powers to prevent this behaviour recurring. Merseyside Police have been supported by the Council's CCTV Control Room identifying incidents and individuals involved, and Registered Providers of Social Housing holding their tenant(s) to account for their behaviour.

Ensure the partnership delivery model around ASB is positioned to respond to community priorities and emerging issues.

Recognising that the cause of anti-social behaviour and harm within communities can vary depending upon a variety of factors, and that austerity has significantly impacted upon how agencies can respond to emerging issues and priorities, it is imperative that partners continue to work collaboratively to identify and respond to those issues.

Anti-social use of motorised vehicles

2016 has seen an increase in reported anti-social and criminal misuse of motorised vehicles (scramblers, motorbike or similar). Reported incidents have occurred on public highways and public open spaces causing physical damage and a danger to other road users (vehicles and pedestrians). Merseyside Police have coordinated a regional response via Operation Brookdale, however, given the scale of these issues the Community Safety Partnership recognises that more needs to be done in order to identify offender and prevent these issues recurring. The Community Safety Partnership recognises that they should have more of a role to play in education and prevention activity to address this issue.

Continue to review, develop and promote the use of 'Restorative Resolutions' to issues of low level crime and ASB

Building on identified best practice and experiences, Knowsley's Community Safety Partners shall continue to utilise restorative practices in response to low level crime and ASB reports. Restorative practice seeks to enable those in dispute or at risk of engaging in crime or antisocial behaviour, to change their behaviour and to take responsibility for their own future rather than having their future imposed upon them via the criminal justice system.

Successful Restorative approaches in Knowsley include community resolutions and restorative case conferences which encourage joint decision making between partners such as YOS, the Police and victims to promote positive outcomes. Where appropriate, and with the support of Knowsley's local communities, we will continue to review, develop and promote the use of restorative solutions to ASB and low level offending.

- Ensure that the Partnership utilises processes and procedures agreed in response to the Anti-social Behaviour, Crime and Policing Act 2014, adheres to the requirements of the Community Trigger and supports the PCC's Community Remedy
- Review awareness and use of restorative interventions, protocols and processes across the Partnership
- Work with Communities to improve confidence and reduce the perception of anti-social behaviour as a problem
- Recognising the impact that the anti-social use of vehicles/ scramblers has upon communities, work collaboratively to improve the identification and challenge of those responsible and improve education in respect to the impact and outcomes of such activities

PRIORITY 4 EXPLOITATION OF CHILDREN

As identified in Knowsley's strategic threat assessment, Children and Young people make up a more significant proportion of both victims of crime and offenders in Knowsley than that seen regionally or nationally. The Partnership has identified clear evidence of Child Exploitation (CE) in Knowsley and our understanding of the relationships between members of Organised Criminal Groups and younger associates in street gangs has informed Knowsley's response to tackling youth crime for a number of years. Child Sexual Exploitation (CSE) is an area that has gained national prominence over the last few years and work has been undertaken over the last year to further develop our local understanding of the nature and prevalence of this form of exploitation.

What we have done in 2016/17

A Joint Strategic Needs Assessment report has been produced which brings together and further develops the current intelligence and understanding of issues of both criminal and sexual exploitation of children and young people in Knowsley. Consequently partners in Knowsley now have an improved understanding of the models of child exploitation that are present in Knowsley, and as a result have been able to identify children and young people who are vulnerable to Child Sexual Exploitation (CSE) and criminal exploitation, and work proactively with them.

Operational and strategic partnerships including a dedicated multi agency team (SHIELD) have been established for both criminal and CSE cases, to drive accountability throughout the local partnership. There is a clear and robust multi-agency strategy in place for preventing and managing the child exploitation risk. Through close partnership working, significant child exploitation cases have been identified and there is ongoing work through the police to safeguard and protect young people and prosecute perpetrators.

Additionally a review of the governance structures has resulted in revisions to how perpetrators are identified and considered in a multi-agency forum. The development of a Multi-Agency Response to Threat, Harm and Risk (MARTHR) process has been developed and will remain aligned to the Children and Young Person Meeting process to ensure that those adults who are identified as alleged/known exploiters of children are assessed via the MARTHR process and an appropriate level of support, challenge and enforcement is put in place to reduce the risk of threat, harm and risk to young people.

Child Criminal Exploitation Prevention Education Project, grant funded by the Police and Crime Commissioner's Office and supported by Knowsley and Sefton Council, will see a universal awareness raising and prevention programme run across the two Boroughs. The project targets young people aged 9-14 years, professionals and community groups in order to identify the causes and risk factors of criminal exploitation in order to reduce risk and increase early identification.

Develop and enhance the mechanism for identifying those responsible for criminal exploitation

The exploitation of young people by Organised Crime Groups is a threat that is causing considerable concern in Knowsley. There have been a number of cases whereby young people have been subjected to serious assaults as a result of their involvement in the distribution of drugs both within Merseyside and beyond. Agencies have identified instances of young people being "groomed" by Organised Crime Groups and being utilised to distribute drugs. Engagement in this activity has left these young people open to abuse by others and more likely to become involved in serious and organised crime activities personally. The Partnership has recognised the need to improve information sharing regarding this cohort of young people in order to improve approaches to early intervention and prevention and has developed clear processes for professionals in order to identify and support young people, and their families, identified as at risk further improvement to recognise and hold to account those responsible for "grooming" young people is required.

Continue to work with the LCSB to Identify and Address Concerns of Child Sexual Exploitation

There is an increased awareness of the issue in Knowsley. The Partnership has supported the development of a risk assessment process that encourages swift sharing of information and the early challenge and support for victims and alleged perpetrators. The Partnership is committed to extending awareness of child sexual exploitation and developing and improving the current processes. The Partnership commits to supporting the work of the dedicated Shield Team.

Recognise the impact and role of social media and technology in Child Exploitation

Technological advancements mean that most children and young people have access to technology which enables remote access/contact with third parties in a manner that could make them susceptible to either grooming or the commitment of offences themselves through the sharing of intimate photographs. It is important that parents, guardians and professionals are aware of the role technology can play in child exploitation and measures that can be taken to safeguard children and young people.

- To review interventions and support available to young people identified as being at risk of criminal exploitation and work to identify and implement recognised best practice from across England and Wales
- Continue to promote wider collaboration with key partners such as those in Health, Education and Social Care and develop an understanding and approach to tackling all forms of Child Exploitation
- To review mechanisms and processes utilised to identify and challenge those responsible for "grooming" and exploiting children in order to bring them to account
- To work with partners including Health and Children's Services to improve education and awareness of the risks to children and young people's social and emotional wellbeing associated with the misuse of technology generally and specifically risks associated with child exploitation

PRIORITY 5 SERIOUS AND ORGANISED CRIME

Serious and Organised Crime presents a significant national threat due to links to drug trafficking, fraud, firearms offences and other forms of serious violence. The changing nature of the threat posed by Serious and Organised Crime in Knowsley and the links to child exploitation (CE) has focussed partnership attention in recent years on the relationship between child exploitation and serious organised crime in the Borough.

What we have done in 2016/17

Significant work has been undertaken by partners with regard to the criminal exploitation of children by organised criminal groups which has meant increasing collaboration between the CSP and Local Children's Safeguarding Board to improve understanding of the issues locally and develop a suitable response. This has included quality assurance work to ensure the established multi-agency risk assessment processes are aligned across the partnership to address this emerging priority. Work has also been undertaken at the regional CSP level to develop an improved understanding of the complex issues of females associated with organised criminal groups as both victims and perpetrators. Knowsley continues to ensure it develops its multi-agency response to Serious and Organised Crime in order to deliver against regional and local priorities in this area.

Further develop Knowsley's multi-agency response to Serious and Organised Crime

Knowsley has well developed multi-agency partnership arrangements, including representatives from key community safety partners, education, health and social care which reviews all available information and ensures all available powers are brought to bear locally against serious and organised crime as per Home Office recommendations. Knowsley will continue to ensure it develops its multi-agency response to Serious and Organised Crime in order to deliver against regional and local priorities in this area.

Improve use of data through development of a Local Organised Crime Profile

Building upon the recommendations of a recent peer review of Knowsley's approach to tackling Serious and Organised Crime, the partnership will improve its use of data through the development of a local Organised Crime Profile. The profile will update existing and emerging knowledge of the threat from serious and organised crime within the local area. The profile will cover localised areas at Basic Command Unit (BCU) level and the aim is to:

- develop a common understanding among local partners of the threats, vulnerabilities and risks relating to serious and organised crime
- provide information on which to base local programmes and action plans
- support the mainstreaming of serious and organised crime activity into day to day policing, local government and partnership work and
- allow a targeted and proportionate use of resources

Partners in Knowsley recognise the need to improve the use and sharing of data to improve understanding of the nature and prevalence of this issue, and will work closely with the Office of the Police and Crime Commissioner in order to develop this profile and will share information relating to activity in the Borough with the Merseyside CSP.

Maximise the use of CCTV and Automatic Number Plate Recognition (ANPR) Technology

The Partnership recognises the value in the investment and robust deployment of CCTV and ANPR to support tactical responses to Serious and Organised Crime. The Partnership will work together over the next year to identify the best locations for the deployment of CCTV cameras to either support surveillance or to protect vulnerable communities from Serious and Organised Crime. Where appropriate, CCTV cameras will be deployed to support ANPR technology that is used to identify criminals entering and leaving the borough via its main arterial routes.

Recognise the implications of cyber-crime and its ability to impact a wide range of victims

Internet/technology based crime is increasing as a proportion of all crime in Knowsley and the consequences for victims can be far reaching. The CSP will work with partners such as Knowsley Trading Standards to enable improved information sharing and development of a more robust partnership response to the issue of cyber-crime in addition to linking with regional partners to share best practice.

- Contribute to and take cognisance of the Local Organised Crime Profile, and where appropriate develop a partnership response to the issues relating to Knowsley
- All partners to regularly review and refresh the deployment of overt and covert CCTV technology and support ANPR where appropriate
- Recognise the propensity and impact of cyber/technology crime and develop a multi-agency response coordinating education, support and enforcement activity

PRIORITY 6 SUPPORTING OFFENDERS TO CHANGE THEIR BEHAVIOUR

The Partnership has continued to support the rehabilitation of offenders through the Integrated Offender Management (IOM) approach during a time of major change to the reducing reoffending landscape brought about by Government reform including the introduction of the Merseyside Community Rehabilitation Company (CRC) (dealing with low and medium risk offenders) and a reformed National Probation Service (dealing with high risk offenders).

What we have done in 2016/17

Knowsley CSP has continued to work with Merseyside Police, the CRC and National Probation Service to refresh the approach to Integrated Offender Management (IOM) and ensure it is aligned to local strategic priorities including the promotion of restorative approaches and acknowledging, prioritising and managing offenders perpetrating domestic abuse alongside an offer of support for the survivors of those relationships.

The Partnership commissions and delivers a range of interventions for perpetrators and victims to address the significant role played by attitudes and beliefs on both the actions of abusers and the response of survivors. The various interventions are suitable for men whether abusing and wishing to change their attitudes or behaviour or whether victims of domestic abuse themselves. The Safer Communities Service has established a role dedicated to challenging the beliefs and behaviours of perpetrators of domestic abuse who are not subject to licence conditions and would therefore not receive any form of early intervention response to effect change.

Development of a Safer Communities Hub

As mentioned above, 2017 will see the development of an operation Safer Communities Hub in Knowsley. The Local Offender Offer will be reviewed and extended as part of the development of a Safer Communities Hub to ensure an effective approach for those identified as perpetrators of domestic abuse, anti-social behaviour or other priority offending.

Continue to review and improve existing partnership approaches to offender management and support to ensure appropriate challenge and support to prevent re-offending

The Partnership will also ensure that those people who are at risk of offending and becoming involved in more serious forms of criminality are prioritised and managed appropriately to ensure any exploitation or vulnerability is addressed before pursuing criminal justice outcomes. There is recognition that a continued understanding of offenders needs is required to ensure that services are aligned appropriately.

- Continue to review the priority cohort of offenders of to ensure that the partnership agree they are the individuals causing the most harm to communities, extending this, as required, to introduce a cohort of domestic abuse offenders
- Through the use of the newly established case management system for Integrated Offender Management (IOM), CORVUS, refresh the profile of the criminogenic needs of offenders during 2017/18
- Support the Community Rehabilitation Company to roll out of its Interchange model, an innovative new model of rehabilitation that will require robust collaboration with partners in order to be effective in reducing reoffending



